



**PRIVATE
EQUITY
US
SPRING FORUM**

MAY 4-6, 2021 | NEW YORK

Dear Colleague,

The 9th Annual Private Equity US New York Forum was developed as an education-focused, three-day virtual event for allocators and asset managers. The purpose of the meeting is to facilitate the dissemination of actionable investor content, coupled with supporting the continued development of the private equity investment industry along the East Coast.

The program's agenda has been specifically designed to provide relevant and topical educational content for people who manage, advise, allocate to, or oversee private equity. The Private Equity US Spring Forum will offer exclusive access to the leading minds throughout the private equity investment industry, who will in turn, provide the latest information and insight on the future of private equity, private debt, infrastructure, technology, allocation plans, and real asset investing.

We'd like to thank the program sponsors for their support of this investor-centric educational initiative.

The 9th Annual Private Equity US Spring Forum will bring together 300+ executives to discuss institutional capital allocations into private equity investment vehicles. We have developed the program to meet the needs of institutional investors such as pension funds, foundations, endowments, family offices, consultants, and wealth managers.

We are looking forward to hosting you at the virtual conference!

Paloma Lima-Mayland

Head of Private Equity Group
Markets Group

VENUE INFORMATION

Virtual Meeting

Attendees will watch the event on the Brella platform, **Brella.io**, you can register and join us as an attendee. Markets Group will share a **join code** with you once you have registered to Brella to begin networking.

Please login about 5 minutes before we start to learn the platform navigation and find the live stream broadcast which will be available in the agenda sessions.



PRIVATE EQUITY SERIES 2021

Private Equity Europe Forum

London
September 8th & 9th

Private Equity US Fall Forum

San Francisco
October 26th & 27th

Private Equity Latin America Forum

São Paulo
December 6th & 7th

CONTACT INFORMATION

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Activa is one of Latin-America's largest and most diversified private equity firms. Partnering with superior management teams and retaining industry specific knowledge are the key factors of our business. The firm's strategy combines deep industry expertise and local market experience; the flexibility to support all stages of company development; a long-term investment horizon; and fully aligned interests among our portfolio company management, limited partners and general partners. Currently, Activa's portfolio comprises US\$1700+ million capital commitments in six active investment platforms and 44 funds or investment vehicles across a range of industries, geographies, asset classes and investment strategies.



Altvia translates data into intelligence for Alternative Asset Fund Managers, Institutional Investors, and Impact Investors. As the premier provider of flexible, web-based software solutions in private equity, Altvia combines technology with proven processes to fundamentally improve the communication and relationship between GPs, LPs and Portfolio Companies. Founded in 2006, Altvia has grown to serve customers on six continents and continues to expand its operations across the globe.



Anchin's Financial Services Practice has created customized services for our financial industry clientele, and we specialize in responding to the individual needs of private equity firms and portfolio companies. We work with over 300 investment partnerships, hedge funds, funds-of-funds, family offices, private equity funds, off-shore funds, master-feeder structures, broker/dealers, mutual funds, investment advisers, commodity advisers, securities specialists, and traders. We are proactive planners who can address concerns on the horizon before they become an issue, enabling you to better concentrate on investment performance. Our seasoned experts provide assurance and audit, tax, financial reporting, back-office administration, and business advisory services. Visit www.anchin.com to learn more about how our expert partners can help you and your firm.



Angelo Gordon is a privately held limited partnership founded in November 1988. The firm currently manages approximately \$43 billion with a primary focus on credit and real estate strategies. Angelo Gordon has over 550 employees, including more than 200 investment professionals, and is headquartered in New York, with associated offices elsewhere in the U.S., Europe, and Asia. For more information, visit www.angelogordon.com.



AR Global Investments is a leading full-service asset management platform that acquires, owns and operates properties predominately in the United States and Western Europe. The company has sponsored or co-sponsored 15 REITs which have acquired more than \$40 billion of real estate since 2007 and has grown to become one of the largest external REIT managers in the U.S. The AR Global platform now includes four public REITs - American Finance Trust (Nasdaq:AFIN), Global Net Lease (NYSE:GNL), Healthcare Trust, Inc., and New York City REIT (NYSE:NYC). Each REIT has a distinct focus and, with over \$12 billion in assets under management, collectively own net leased office, industrial and distribution properties in the U.S., Canada and Europe, healthcare real estate and necessity retail properties in the U.S., and New York City commercial properties.



Arthur D. Little is the world's first consulting firm, having been founded in 1886 in Boston by Arthur D. Little, an MIT Professor of Chemistry. Over its illustrious history, ADL played key roles in the development of business strategy, operations research, the word processor, the first synthetic penicillin, LexisNexis, SABRE, NASDAQ, and NASA Apollo missions. Today the firm specializes in linking strategy, innovation, and transformation across technology-intensive and converging industries with practices across nearly all global industries and functional areas as well as digital problem solving and transformation, and transaction support. ADL operates 40+ offices globally and serves most of the global Fortune 1000 companies in addition to leading public sector organizations.



Avec Capital offers outsourced marketing and business development solutions to institutional quality asset managers. We partner with best-in-class investment talent pursuing clearly differentiated strategies. Avec Capital brings both financial and intellectual capital to our strategic partnerships, investing personally with our clients and helping them build lasting relationships with world-class asset allocators. Due to our highly personalized approach, we represent a small number of firms, choose our partners selectively, and commit to having institutional quality due diligence expertise.

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Baker Botts is an international law firm of approximately 725 lawyers practicing throughout a network of 13 offices around the globe. Based on our experience and knowledge of our clients' industries, we are recognized as a leading firm in the energy and technology sectors. Throughout our 180-year history, we have provided creative and effective legal solutions for our clients while demonstrating an unrelenting commitment to excellence. For more information, please visit bakerbotts.com.



Baker Tilly is a leading advisory, tax and assurance firm, providing clients a genuine coast-to-coast and global advantage with critical mass and top-notch talent in major regions of the U.S. and in many of the world's leading financial centers – New York, London, San Francisco, Los Angeles and Chicago. Baker Tilly is an independent member of Baker Tilly International, a worldwide network of independent accounting and business advisory firms in 148 territories, with 36,000 professionals and a combined worldwide revenue of \$4.0 billion.



BC Partners is a leading international investment firm with over €33 billion of assets under management in private equity, private credit and real estate. Established in 1986, BC Partners has played an active role in developing the European buy-out market for three decades. Today, BC Partners executives operate across markets as an integrated team through the firm's offices in Europe and North America. Since inception, BC Partners Private Equity has completed 119 private equity investments in companies with a total enterprise value of over €150 billion and is currently investing its eleventh private equity fund. For more information, please visit www.bcpartners.com.



Berkeley Capital Advisors is an industry leading real estate advisory firm that specializes in helping clients maximize capital efficiency through tapping unrealized real estate value. With nearly 25 years of experience, we have significant track record in helping corporate companies and private equity firms raise capital, reduce acquisition multiples and equity requirements through Sale Leaseback transactions. We also work closely with companies and operators to improve operational efficiency and liquidity by helping clients with lease restructuring, termination, extension, and creating arbitrage opportunities. The goal is simple, to help clients increase enterprise value and maximize investor returns.



CIL Management Consultants is an international management consultancy with offices in the US and Europe. It provides strategy consulting and due diligence support to management teams and investors, from the initial investment through to growth and exit. Services include advising management teams with their key strategic and operational decisions; assisting investors throughout the investment process, identifying opportunities, advising on investment decisions and supporting post-deal; and leveraging advanced analytics to help clients transform business data into a strategic asset.



Cohen & Company offers assurance, tax and advisory services to clients throughout the U.S. and worldwide. The firm serves a broad range of clients, from privately held companies and their owners; to public and private funds, advisors and fund service providers within the investment industry; to Fortune 1000 multinational enterprises. Cohen & Company was founded in 1977; is ranked as the 5th fastest growing accounting firm in the country; has more than 650 associates in Illinois, Ohio, Maryland, Michigan, New York, Pennsylvania and Wisconsin; and has an international presence in the Cayman Islands and Ireland. Learn more at cohencpa.com.



CohnReznick is one of the top accounting, tax, and advisory firms in the United States, combining the deep resources of a national firm with the hands-on, agile approach that today's dynamic business environment demands. With diverse industry expertise, the Firm provides financial sponsors with insightful and experienced solutions to support transactions, portfolio companies and fund management that help them break through and seize growth opportunities. The Firm, with origins dating back to 1919, is headquartered in New York, NY with offices nationwide. CohnReznick is a member of Nexia International, a global network of independent accountancy, tax, and business advisors. For more information, visit www.cohnreznick.com.

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Cozen O'Connor is a full-service firm with more than 750 attorneys in 28 cities and nationally recognized practices in business law, litigation, and government relations. Our diverse client list includes private equity firms, global Fortune 500 companies, privately-owned enterprises and startups. The firm's Private Equity Group represents private equity firms on all aspects of private equity transactional activity, from fund formation, to platform buyouts, recapitalizations, investments for growth, non-control and minority positions, and distressed acquisitions. In addition, we provide a full range of legal services to individual portfolio companies and maintain a notable track record for serving middle-market firms.



eFront pioneers technology in alternative investments to help alternative investment professionals achieve superior performance. With more than 850 Limited Partner, General Partner and Asset Servicer clients in 48 countries, eFront is the leading technology partner to alternative investment professionals end-to-end: fundraising, portfolio construction, due-diligence, deal-flow, portfolio monitoring, positions tracking, investor reporting, accounting, operations management, General Ledger, Private Market data, benchmarking and advanced analytics (Value at risk, cash flow forecasting, risk management). In 2019, eFront was acquired by BlackRock and since then operates as a specialized business unit within BlackRock Solutions, alongside Aladdin Institutional and Aladdin Wealth. For more information, please visit eFront.com.



Euclid Transactional is a market-leading firm specializing in transactional insurance underwriting and claims handling. The firm provides underwriting services for representations and warranties, tax, contingent liability and other transactional insurance products. We seek to provide best-in-class service for clients, lawyers, and brokers on deal time and with the commercial priorities of our partners in mind. Euclid Transactional has offices in New York, Chicago, London, Frankfurt, and Toronto.



FIS is a global leader in technology, solutions and services for merchants, banks and capital markets that helps businesses and communities thrive by advancing commerce and the financial world. For over 50 years, FIS has driven growth for clients by creating tomorrow's technology to modernize today's businesses and customer experiences. We use our scale, apply our deep expertise and data-driven insights, innovate with purpose to solve for our clients' future, and deliver experiences that are more simple, seamless and secure to advance the way the world pays, banks and invests. For more information contact us at getinfo@fisglobal.com



Fundamental Income is a net lease investment platform backed by a fund managed by Brookfield Asset Management (NYSE: BAM), a \$550+ billion global asset manager. Fundamental is a principal investor in single-tenant, free-standing real estate leased to businesses with established and growing operations across the United States. Fundamental targets sale-leaseback acquisitions, as well as build-to-suit financing for new locations.



InCloudCounsel is the leading global provider of legal document processing and management, freeing people from antiquated legal practices so they can focus on what matters most. We help solve legal's biggest problems with contracts through complete, data enriched solutions across the contract management lifecycle that allow them to automate and enhance high-volume legal contract work. Our solutions help legal professionals speed up business operations, free internal resources to focus on core work, and mitigate risk by creating a standardized system for optimizing document management processes, all while lowering their legal costs and moving business forward.



iStar's net lease team focuses on acquisitions, sale-leasebacks and build-to-suit construction from \$25 million and up, across all property types. Deploying equity to creatively unlock value in the net lease sector, iStar leverages its experience across \$40 billion of transactions and over 25 years of solving inefficiencies.

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Jive Investments is an integrated alternative assets platform with over USD 800MM in AUM that focuses on sourcing, acquiring and servicing distressed assets. Founded in 2010, in 2015 Jive raised its first third-party capital fund with total investments of USD 340 million, including capital from co-investors and Jive's general partners. The fund's strategy is to invest in the Brazilian corporate non-performing loans, distressed real estate, mortgage portfolios, precatórios and legal claims. In 2018, Jive raised its second fund with total commitments of USD 465 MM which is approximately 45% invested as of September 2019.



Katten is a full-service law firm with over 700 attorneys across the U.S. and in London and Shanghai. We know that private equity investors must contend with sky-high valuations, compressed time lines and unprecedented competition. When opportunities appear, the stakes are high and investment parameters complex. Katten cuts through the legal issues that bottleneck deal flow and provides immediacy and intelligence. Our sheer volume of platform purchases, add-on acquisitions and divestitures means we do more than just understand the market -- we parlay our insights into efficient, value-added structures while addressing the unique needs of our clients in each deal.



Koley Jessen is a strategically growing law firm serving the needs of middle-market clients across the country. For business owners, strategic acquirers, and private equity firms, we are active partners who provide multi-discipline counsel and get deals done. Recognized as "Law Firm of the Year" three times by The M&A Advisor, we provide clients with Wall Street level service and leverage Midwestern sensibility. Notwithstanding this national footprint, our single-office in Omaha provides a competitive advantage by allowing us to utilize partner-level service economically -- meaning clients get the answers to their questions in the most efficient and effective manner.



Kramer Levin provides proactive, creative and pragmatic solutions that address the most challenging legal issues facing the financial services industry today. The 375-lawyer firm is headquartered in New York, with offices in Silicon Valley and Paris. Its lawyers have extensive experience advising and representing private equity funds, fund sponsors and their portfolio companies in all aspects of their business, from fund formation and operation to private placement, mergers and acquisitions, financings, and control and minority investments, including growth equity transactions. Kramer Levin also advises on regulatory issues that arise when forming a fund and provides guidance on compliance with Securities and Exchange Commission rules that apply to fund operations.



Kroll Bond Rating Agency and its affiliates (KBRA) is a global full-service rating agency with a mission to set a standard of excellence and integrity. Established in 2010, KBRA remains dedicated to the restoration of trust in credit ratings by creating new standards for assessing risk and by offering timely and transparent ratings. KBRA provides market participants with an alternative solution by delivering in-depth research across various sectors within the United States and European markets.



Lombard International is a leading life insurance-based wealth solutions provider, combining the strength and expertise of two specialist life insurance companies with over 25 years' experience and market leadership in their respective fields. Lombard International provides wealth structuring solutions using private placement life insurance and annuity products to Institutions, High Net Worth Individuals and their families around the globe. For Non-U.S. Institutions, we provide very efficient and effective solutions to block ECI, FIRPTA and Branch Profits Tax on their U.S. investments. The global group, Lombard International, launched to market in September 2015. With head offices in Philadelphia, Luxembourg and serving over 20 markets across the United States, Europe, Asia and Latin America, we are able to provide multi-jurisdictional wealth planning solutions on a global basis with a deep understanding of local cultures and attitudes.

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Murray Devine Valuation Advisors, a premier national valuation firm headquartered in Philadelphia with offices in New York and Austin, provides financial opinions, financial and portfolio valuations and related valuation advisory services for leading private equity firms, business development companies (BDCs), private debt and hedge funds, commercial banks and corporations throughout the country. Since its founding in 1989, the firm has remained true to its exclusive focus on “valuation and valuation only.” This guiding principal fosters subject matter expertise, thorough analysis and operating efficiencies that provide our clients with a premium work product and experience at an optimal value.



Newmark Group (Nasdaq: NMRK), together with its subsidiaries (“Newmark”), is a world leader in commercial real estate services, with a comprehensive suite of investor/owner and occupier services and products. Our integrated platform seamlessly powers every phase of owning or occupying a property. Our services are tailored to every type of client, from owners to occupiers, investors to founders, growing startups to leading companies. Harnessing the power of data, technology, and industry expertise, we bring ingenuity to every exchange, and imagination to every space. To learn more, visit nmrk.com or follow @newmark.



Paul Hastings provides innovative legal solutions to many of the world’s top financial institutions and Fortune 500 companies in markets across Asia, Europe, Latin America, and the United States. We offer a complete portfolio of services to support our clients’ complex, often mission-critical needs, from structuring first-of-their-kind transactions to resolving complicated disputes to providing the savvy legal counsel that keeps business moving forward. Since the firm’s founding in 1951, Paul Hastings has grown steadily and strategically along with our clients and the markets we serve. We established successful practices in key U.S. and European cities, creating a broad network of professionals to support our clients’ ambitions.



Quantum Health is an award-winning consumer healthcare navigation company that delivers an unparalleled consumer experience based on empathy and trust, enabling employers to achieve industry-leading satisfaction rates and independently validated claim savings. Launched in 1999, Quantum Health’s model is based on years of consumer research and the insights learned from guiding millions of consumers and their providers through their healthcare journey. Based in Columbus, Ohio, Quantum Health has earned numerous awards and honors, including being named a Fastest-Growing Privately Held Company for the past nine years by Inc. 5000; one of the 50 Fastest-Growing Women-Owned/Led Companies for the past four years by the Women Presidents’ Organization; a Best Place to Work for the past 10 years by Columbus Business First; and a Great Place to Work® Best Small & Medium Workplaces by FORTUNE Magazine and Entrepreneur Magazine.



Ropes & Gray is a preeminent global law firm with approximately 1,400 lawyers and legal professionals serving clients in major centers of business, finance, technology and government. The firm has offices in New York, Boston, Washington, D.C., Chicago, San Francisco, Silicon Valley, London, Hong Kong, Shanghai, Tokyo and Seoul, and has consistently been recognized for its leading practices in many areas, including private equity, M&A, finance, asset management, real estate, tax, antitrust, life sciences, health care, intellectual property, litigation & enforcement, privacy & cybersecurity, and business restructuring.



Schulte Roth & Zabel (SRZ) is a market-leading, multidisciplinary law firm serving the financial services industry. SRZ represents private equity funds running the spectrum of investment strategies, providing advice in connection with fund formation, operations, regulatory and compliance, the acquisition of portfolio investments and the implementation of exit strategies, among many other types of matters. The Preqin Global Private Equity & Venture Capital Report ranked SRZ among the “Leading Law Firms in Fund Formation.”

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Sidley Austin is a premier law firm with a practice attuned to the ever-changing international landscape. The firm advises clients around the globe, with more than 2,000 lawyers in 20 offices worldwide. In the last several years Sidley has developed one of the top private equity practices in London and Munich, by adding market-leading partners focused on advising EU and U.S. private equity clients across M&A, leveraged finance, high yield and restructuring. We focus on the investment lifecycle “cradle to grave,” handling all facets of deal analysis, execution and ongoing service for sponsors and portfolios. We have extensive experience on complex deals across the capital structure – whether buy-outs/ structured credit/special situation/distressed. We draw on the talent of the firm’s top-tier industry-focused practices, including financial services, insurance, real estate, TMT, life sciences and energy.

SIMON • KUCHER & PARTNERS
Strategy & Marketing Consultants

Simon-Kucher is a global consultancy with a clear focus on top-line growth. With more than 1,400 employees in 26 countries worldwide, we deliver measurable revenue and profit growth for clients from all industries and regions. Founded in 1985, the company has more than 35 years of experience providing strategy and marketing consulting and is regarded as the world’s leading pricing advisor.

SRS
Real Estate Partners

SRS Real Estate Partners is the largest real estate company in North America exclusively dedicated to retail services. Headquartered in Dallas, with more than 25 offices worldwide, SRS’ offerings include tenant, owner, capital markets, and development services. SRS’ National Net Lease Group is a nationwide platform of more than 50 seasoned net lease professionals with all underwriting and marketing strategically located in Southern California. With more than 530 transactions across 44 states in 2020, SRS’ National Net Lease Group offers comprehensive services from proactive sales to targeted acquisitions and tailored debt and equity solutions. For more information, please visit SRSNNLG.COM.

STNL
ADVISORS

STNL Advisors is a real estate consulting group that specializes in unlocking hidden value related to leasehold and fee-owned real estate assets. We provide private equity firms with the ability to reduce acquisition multiples and immediately increase EBITDA. We also work directly with portfolio companies on lease negotiating, restructuring, and repositioning services targeted towards improving liquidity to grow core businesses, improve cash flow and borrowing capacity, and create long-term operational efficiency, whether on a single-asset or portfolio-wide basis. With 21 years of operating history, STNL has a track record of closing over \$16.5 Billion in sale leaseback and over \$500 Million secured through rent relief and landlord contributions.

SCF **STONEBRIAR**
COMMERCIAL FINANCE

Stonebriar Commercial Finance is an investment grade rated large-ticket commercial finance and leasing company established to capitalize on the compelling industry and investment opportunities in the equipment finance industry. Stonebriar leases and finances assets located primarily in North America and select other jurisdictions worldwide currently through 5 distinct platforms—General Equipment, Aviation Capital, Rail Leasing, Sponsor Finance and Real Estate. We offer debt and lease structures including loans, capital leases, true leases, TRAC leases, sale/leasebacks and other structures tailored to meet the specific needs of our customers. We specialize in transactions with terms of 3 to 30+ years and sizes of \$5 million to \$100+ million. We will consider all types of essential use and incoming producing tangible assets as collateral.

trajectory

Trajectory is a technology consultancy that has worked with a variety of Private Equity teams to help design and implement over 90 successful cloud-based technology ecosystem solutions, in North and Latin America, that deliver operational value. Trajectory’s breadth of practical knowledge of company processes across multiple industries as well as the team’s depth of knowledge of a variety of technology stack applications, (i.e. NetSuite, Salesforce, Shopify, Boomi, FloQast, Expensify, OpenAir, Bill.com), allow Trajectory to add value from the very beginning of the investment lifecycle. Trajectory can assist with everything from sell-side preparation and separation planning to buy-side due diligence. Visit our website here to learn more.

TriNet
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TriNet is a professional employer organization that provides small and medium size businesses (SMBs) with full-service HR solutions tailored by industry. To free SMBs from HR complexities, TriNet offers access to human capital expertise, benefits, risk mitigation and compliance, payroll and real-time technology. From Main Street to Wall Street, TriNet empowers SMBs to focus on what matters most—growing their business.

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Vickers Venture Partners is a leading global deep-tech venture capital firm, with a focus on breakthrough innovation to solve large and impactful problems around the world. Founded in 2005 by Dr. Finian Tan, the first investor into Baidu, Vickers is one of the most consistent top-performing VCs globally as ranked by Preqin. The total market value of the companies that the partners have helped grow exceeds US\$50 billion today. Vickers is headquartered in Singapore with offices in New York, Miami, Silicon Valley, Shanghai, Hong Kong and London. The firm has developed significant in-house technical expertise in order to source, invest in, and grow truly disruptive companies in deep tech sectors including biotech, material science, energy and AI. The firm's competitive advantage stems from its multi-nationality, its experience and knowledge of multiple markets and technologies, its network of government and industry leaders, and its strong global track record.



Winston & Strawn is a full-service law firm with 950+ attorneys across 15 offices in key financial centers throughout the world. For 160 years, we have served as a trusted advisor and advocate for clients across virtually every industry. We counsel our clients on a variety of matters, including sophisticated transactions and high-stakes litigation, and in situations involving complex government regulation and tax issues. We have one of the most active middle-market private equity transactional practices in the country, which focuses on understanding the dynamics of deals and having a firm grasp on where the market is at any point in time.

KEYNOTE SPEAKERS



Daniel D'Aniello, Co-Founder & Chairman Emeritus, The Carlyle Group

Mr. D'Aniello is Co-Founder, Chairman Emeritus and member of the Executive Committee of the Board of Directors of The Carlyle Group. Mr. D'Aniello is based in Washington, DC. Prior to forming Carlyle in 1987, Mr. D'Aniello was a Vice President for Finance and Development at Marriott Corporation where he was responsible for valuation of all major mergers, acquisition, divestitures, debt and equity offerings, and project financings. Before joining Marriott, Mr. D'Aniello was a financial officer at PepsiCo, Inc. and Trans World Airlines. He is a magna cum laude graduate of Syracuse University, where he was a member of Beta Gamma Sigma, and a graduate of Harvard Business School, where he was a Teagle Foundation Fellow.



Mitch Truitt, Co-Chief Executive Officer, Apax Partners

Mr. Truitt is co-CEO of Apax Partners and Chairman of Apax Digital. Prior to joining Apax Partners in 2006, Mitch was the President and CEO of Orbitz Worldwide between 2005 and 2006 and was the Executive Vice President and Chief Operating Officer of priceline.com between 2001 and 2005. Mitch is a graduate of Vassar College where he received a BA in Political Science. He also has an MBA from Harvard Business School. Mitch serves as a Board member of KAR Global and Trade Me. Prior boards include Advantage Sales & Marketing, Assured Partners, Dealer.com, Bankrate, Garda World, Hub International, Trader Canada, Boats Group and Quality Distribution Inc. Mitch serves on the charitable boards of the Apax Foundation, the John McEnroe Tennis Project, Posse and StreetSquash.



David Leuschen, Founder & Senior Managing Director, Riverstone

Mr. Leuschen is a Founder and Senior Managing Director of Riverstone. He is based in New York. Prior to founding Riverstone, Mr. Leuschen was a Partner and Managing Director at Goldman Sachs and founder and head of the Goldman Sachs Global Energy and Power Group. He also served as Chairman of the Goldman Sachs Energy Investment Committee, where he was responsible for screening potential capital commitments by Goldman Sachs in the energy and power industry. He served as a Director of Cambridge Energy Research Associates, Cross Timbers Oil Company (predecessor to XTO Energy) and J. Aron Resources. Mr. Leuschen received his A.B. from Dartmouth and his M.B.A. from Dartmouth's Amos Tuck School of Business.



Dick Cashin, President, One Equity Partners

Mr. Cashin has over 40 years of private equity investing experience. He has been closely involved in all of OEP's investments during its 14 years within JPMorgan and for the past 5 years as an independent firm. Prior to founding OEP, Mr. Cashin was with Citigroup Venture Capital from 1980-2000, serving as President from 1994-2000. In 1976 and 1980, Dick was a member of the U.S. Olympic Rowing Teams and was a world champion in 1974. He attended Harvard University and graduated in 1975 with a degree in East Asian Studies. Following a one-year fellowship at Trinity College, Cambridge in 1976, he worked at Jardine Matheson in Hong Kong and completed his MBA at Harvard Business School in 1980.



Eric Zinterhofer, Founding Partner, Searchlight Capital Partners

Mr. Zinterhofer is a Founding Partner of Searchlight, and is jointly responsible for overseeing the Firm's activities with the two other Founding Partners. Mr. Zinterhofer serves on the Boards of Roots, the Octave Group, Hemisphere Media Group, Univision and Liberty Latin America. In addition, Mr. Zinterhofer currently serves on the board of Charter Communications, Inc. as Lead Independent Director. Prior to co-founding Searchlight, Mr. Zinterhofer was a senior partner at Apollo Management, L.P. in New York. Mr. Zinterhofer graduated Cum Laude from the University of Pennsylvania, with BA degrees in Honors Economics and European History and received an MBA from the Harvard Business School.



Ben Dell, Founder & Managing Partner, Kimmeridge

Mr. Dell is a Managing Partner of Kimmeridge, and oversees investment. He is closely involved in the screening of new geological opportunities and in the negotiation and execution of investment strategies. Prior to founding Kimmeridge, Mr. Dell was a Senior Equity Research Analyst for Oil and Gas Exploration and Production (E&P) at Sanford C. Bernstein, and was employed at British Petroleum (BP) in its M&A and finance group. Before moving into the finance field, Mr. Dell also held positions as an exploration geologist and geophysicist across several of BP's regional business units. Mr. Dell has an undergraduate degree in Earth Sciences from St. Peter's College, Oxford.

KEYNOTE SPEAKERS



Raymond Svider, *Partner, Chairman of BC Partners, Chairman of the Executive Committee, BC Partners*

Mr. Svider is a Partner, Chairman of BC Partners, Chairman of the Executive Committee, and covers the North American business services, TMT, consumer and retail sectors. Raymond joined BC Partners in Paris in 1992 before moving to the London office in 2000 to lead its investments in the technology and telecoms industries. Raymond then relocated to New York in 2008. Previously, Raymond worked in investment banking at Wasserstein Perella in New York and Paris and at the Boston Consulting Group in Chicago. Raymond has an MBA from the University of Chicago, an MS in engineering from Ecole Polytechnique and an MS in Electrical Engineering from Ecole Nationale Supérieure des Telecommunications.



T. Bondurant French, *Chairman, Adams Street Partners*

Mr. French is the Chairman of the Board of Directors and has been with Adams Street Partners and its predecessor organizations since 1980. Bon is sought out by private equity firms, consultants, and investors for advice and recommendations on a variety of private equity topics. He is a member of the Board of Trustees, Executive Committee and former Chairman of the Investment Committee at Northwestern University. He is also a member of the Kellogg Graduate School of Management Dean's Advisory Council. Bon is a member of the CFA Institute, the CFA Society of Chicago Leadership Council, and Chairman of the Board of the Center for Railroad Photography and Art. Bon is also a former Director of the National Venture Capital Association, and former Chairman of the Board of the Chicago History Museum, where he remains as a Trustee.



Greg Brenneman, *Executive Chairman, CCMP Capital*

Mr. Brenneman is the full time Executive Chairman of CCMP Capital and plays an active leadership role in executing the Firm's overall strategy while remaining actively engaged in completing transactions, developing strategies, and coaching the senior management of CCMP's portfolio companies. Prior to joining CCMP in October 2008, he served as Chairman, CEO and/or President of Continental Airlines, Burger King and PWC Consulting. In 1994, Mr. Brenneman founded Turnworks, Inc., his personal investment company. He holds a Masters of Business Administration degree with distinction from Harvard Business School, Bachelors Administration of Business in Accounting/Finance, summa cum laude from Washburn University of Topeka, Kansas, inducted into the Kansas Business Hall of Fame and was awarded an honorary Doctor of Commerce degree from Washburn University.



Orlando Bravo, *Founder & Managing Partner, Thoma Bravo*

Mr. Bravo is a Founder and Managing Partner of Thoma Bravo. He led Thoma Bravo's early entry into software buyouts and built the firm into one of the top private equity firms in the world. Today, Orlando directs the firm's strategy and investment decisions in accordance with its principles of partnership, innovation and performance. Orlando has overseen over 300 software acquisitions conducted by the firm, representing more than \$85 billion in transaction value. Forbes named him "Wall Street's best dealmaker" in 2019, and he was part of Thomson Reuters "Eight Buyout Pros to Watch" in 2009. He is the Founder and Chairman of the Bravo Family Foundation, the mission of which is to provide access and opportunities to young adults in Puerto Rico. He graduated Phi Beta Kappa with a bachelor's degree in economics and political science from Brown University in 1992 and earned a JD from Stanford Law School and an MBA from the Stanford Graduate School of Business in 1998.

AGENDA

Tuesday, May 4th

7:30 Registration & Networking

8:00 Markets Group Welcoming Address

Paloma Lima-Mayland, *Head of Private Equity, Markets Group*

8:05 Networking Break & One on One Meetings

8:15 Keynote Interview: Fireside Chat with T. Bondurant French

Mr. French is the Chairman of the Board of Directors and has been with Adams Street Partners and its predecessor organizations since 1980. Bon is sought out by private equity firms, consultants, and investors for advice and recommendations on a variety of private equity topics. He is a member of the Board of Trustees, Executive Committee and former Chairman of the Investment Committee at Northwestern University. He is also a member of the Kellogg Graduate School of Management Dean's Advisory Council. Bon is a member of the CFA Institute, the CFA Society of Chicago Leadership Council, and Chairman of the Board of the Center for Railroad Photography and Art. Bon is also a former Director of the National Venture Capital Association, and former Chairman of the Board of the Chicago History Museum, where he remains as a Trustee.

Interviewee:

T. Bondurant French, *Chairman, Adams Street Partners*

8:35 Networking Break & One on One Meetings

8:45 Panel Discussion: Middle Market Resurrection

The crowded private middle market has historically seen high valuations and fewer investment worthy targets, causing financial and strategic buyers to compete more aggressively for available deals. However, due to the reduced cashflow caused by the COVID-19 pandemic middle market companies have a greater need for capital. Given these new middle market dynamics, where do GPs expect to find stable growth in a downturn? How are LPs taking these factors into account when selecting managers?

Moderator:

Josh Norton, *Corporate & M&A Partner, Koley Jessen*

Panelists:

Jeffrey Stevenson, *Managing Partner, VSS*

Benjamin Hochberg, *Partner, Lee Equity Partners*

Beth Johnson, *Partner, Mercer*

Axel Leichum, *Partner, CIL Management Consultants*

9:15 Networking Break & One on One Meetings

9:25 Keynote Interview: Fireside Chat with Daniel D'Aniello

Mr. D'Aniello is Co-Founder, Chairman Emeritus and member of the Executive Committee of the Board of Directors of The Carlyle Group. Mr. D'Aniello is based in Washington, DC. Prior to forming Carlyle in 1987, Mr. D'Aniello was a Vice President for Finance and Development at Marriott Corporation where he was responsible for valuation of all major mergers, acquisition, divestitures, debt and equity offerings, and project financings. Before joining Marriott, Mr. D'Aniello was a financial officer at PepsiCo, Inc. and Trans World Airlines. He is a magna cum laude graduate of Syracuse University, where he was a member of Beta Gamma Sigma, and a graduate of Harvard Business School, where he was a Teagle Foundation Fellow.

Interviewee:

Daniel D'Aniello, *Co-Founder & Chairman Emeritus, The Carlyle Group*

Interviewer:

William Cox, *Global Head of Corporate, Financial & Government Ratings, Kroll Bond Rating Agency*

9:45 Networking Break & One on One Meetings

AGENDA

9:55 Panel Discussion: Technology, Security, & Intelligence Influence in Private Equity

How are alternative asset firms managing data and cybersecurity risks? Additionally, how are firms utilizing and leveraging technology to improve firm, portfolio company and limited partner relationship management and transparency. As technology evolves so has the need to integrate new platforms. Those firms who have both the internal experience to handle funds management and the technological capability to deliver effective services are likely to be the best positioned. How are managers using technology to protect their investments and integrate front, middle and back office operations?

Moderator:

Jeff Williams, *Senior Vice President, Industry Solutions & Strategy, Altvia*

Panelists:

Misha Logvinov, *Managing Director & Head of IT Strategy, EQT Partners*

Dave DuVarney, *Principal, Baker Tilly*

Dan Kaytes, *Vice President, Product Management, FIS*

10:25 Networking Break & One on One Meetings

10:35 Morning Breakout Sessions

Table 1: No Secrets in a Successful GP-LP Relationship—Driving Transparency Alignments

*Hosted by: **Jeremy Swan**, Managing Principal, Financial Sponsors & Financial Services Industry Practice, CohnReznick*

Table 2: Portfolio Healthcare Costs: Driving EBITDA in a Post COVID World

*Hosted by: **Todd Grove**, Vice President, Private Equity, Quantum Health*

***Michael Frain**, Senior Vice President, Warburg Pincus*

Table 3: M&A Trends—The Next Evolution on De-Risking Deals

*Hosted by: **James Moriarty**, Partner, Kramer Levin*

Table 4: Capitalizing on Distressed Real Estate in Brazil

*Hosted by: **Marcelo Martins**, Founding Partner, Jive Investments*

Table 5: Attractive Structures for Non-US Investors Investing in US Assets

*Hosted by: **Tom Wiese**, Executive Managing Director, Institutional Solutions, Lombard International*

11:05 Networking Break & One on One Meetings

11:15 Keynote Interview: Fireside Chat with Mitch Truwit

Mr. Truwit is co-CEO of Apax Partners and Chairman of Apax Digital. Prior to joining Apax Partners in 2006, Mitch was the President and CEO of Orbitz Worldwide between 2005 and 2006 and was the Executive Vice President and Chief Operating Officer of priceline.com between 2001 and 2005. Mitch is a graduate of Vassar College where he received a BA in Political Science. He also has an MBA from Harvard Business School. Mitch serves as a Board member of KAR Global and Trade Me. Prior boards include Advantage Sales & Marketing, Assured Partners, Dealer.com, Bankrate, Garda World, Hub International, Trader Canada, Boats Group and Quality Distribution Inc. Mitch serves on the charitable boards of the Apax Foundation, the John McEnroe Tennis Project, Posse and StreetSquash.

Interviewee:

Mitch Truwit, *Co-Chief Executive Officer, Apax Partners*

Interviewer:

Kimberly Smith, *Partner, National Co-Chair of Private Equity, Katten*

11:35 Networking Break & One on One Meetings

11:45 Panel Discussion: Private Equity Leaseback Strategies

Sale-leasebacks have become a sought after mechanism for private equity firms to finance and enhance those businesses, while also creating a positive arbitrage opportunity for private equity investors. By carving out real estate from a business concurrent with or post-acquisition, buyers can unlock a substantially higher value for the real estate. Panelists discuss the benefits and considerations when undergoing leaseback strategies.

Moderator:

Edward Prokop, *Partner, Winston & Strawn*

Panelists:

Glen Kunofsky, *Founder & President, STNL Advisors*

Alexi Panagiotakopoulos, *Co-Founder & Chief Investment Officer, Fundamental Income*

Patrick Luther, *Co-Founder & Managing Principal—National Net Lease Group, SRS Real Estate Partners*

Gary Chou, *Partner, Berkeley Capital Advisors*

Mike Fitzgerald, *Senior Vice President, Vereit*

AGENDA

12:25 Networking Break & One on One Meetings

12:35 Keynote Interview: Fireside Chat with Eric Zinterhofer

Mr. Zinterhofer is a Founding Partner of Searchlight, and is jointly responsible for overseeing the Firm's activities with the two other Founding Partners. Mr. Zinterhofer serves on the Boards of Roots, the Octave Group, Hemisphere Media Group, Global Eagle and Liberty Latin America. In addition, Mr. Zinterhofer currently serves on the board of Charter Communications, Inc. as Lead Independent Director. Prior to co-founding Searchlight, Mr. Zinterhofer was a senior partner at Apollo Management, L.P. in New York. Mr. Zinterhofer graduated Cum Laude from the University of Pennsylvania, with BA degrees in Honors Economics and European History and received an MBA from the Harvard Business School.

Interviewee:

Eric Zinterhofer, *Founding Partner, Searchlight Capital Partners*

Interviewer:

Christopher Bellini, *Partner & Chair of Private Equity Practice Group, Cozen O'Connor*

12:55 Networking Break & One on One Meetings

1:05 Panel Discussion: Limited Partner Roundtable

A conversation with leading global LPs allocating to private markets in the US and covering key investment and monitoring themes influencing investments ranging from effects of COVID-19, geopolitical concerns, co-investments, direct investments/developing a private equity team, valuations, ESG, and fund types from buyout to venture, private debt and real assets.

Panelists:

Stacy Lewis Daher, *Associate Vice President, Finance & Treasury, University of San Francisco Endowment*

Clara Koh, *Investment Director, Zurich Alternative Asset Management*

Jae Sung Yoon, *Chief Investment Officer, New York Life Investment Management*

John Trammell, *President, New York Episcopal Diocesan Investment Trust*

Sofie Kulp-Tag, *Senior Investments Manager, Skandia Mutual Life Insurance Company*

1:35 Networking Break & One on One Meetings

AGENDA

Wednesday, May 5th

7:30 Registration & Networking

8:00 Markets Group Welcoming Address

Paloma Lima-Mayland, *Head of Private Equity, Markets Group*

8:05 Networking Break & One on One Meetings

8:15 Keynote Panel: Global Private Equity Outlook

The emergence of COVID-19 worldwide has sent shockwaves through the global economy, shutting down entire sectors and changing the world as we know it. Private equity is well positioned to take advantage of this dislocation due to its record amounts of dry powder raised in the last few years, especially within infrastructure investment, which continues to demonstrate resilience in challenging economic conditions. Leading fund managers discuss their post-COVID-19 investment thesis regarding different investment strategies, favorable sectors, exits, and portfolio company management.

Moderator:

Sean McDevitt, *Partner, Arthur D. Little*

Panelists:

Jonathan Ginns, *Founder, Managing Partner, ACON Investments*

Francisco Alvares-Demalde, *Co-Founding Partner, Managing Partner, Executive Committee, Riverwood Capital*

Peter Cornelius, *Managing Director, Chief Economist, Alpinvest Partners*

Finian Tan, *Founding Chairman, Vickers Venture Partners*

8:45 Networking Break & One on One Meetings

8:55 Panel Discussion: Sourcing, Practicing Efficient Due Diligence & Downside Risk Mitigation

The COVID-19 deal making environment has provided private equity managers the opportunity to source deals at more attractive prices. Traditionally, sourcing investments and conducting due diligence has always been conducted in person, requiring travel and numerous face to face meetings. Amidst the pandemic, investors needed to adapt to deal making while simultaneously social distancing and implementing new technology for working from home and video conferencing. Panelists discuss how their due diligence strategies have changed in the last several months and share thoughts on best practices for the future.

Moderator:

Ernest Wechsler, *Partner, Co-Chair, Corporate, Kramer Levin*

Panelists:

Emily Pollack, *Partner, Cornell Capital*

Eneas Kadziela, *Senior Investment Officer—Private Equity, Office of the New York City Comptroller*

Justin Thomas, *Partner, Transactional Services, Cohen & Company*

Jay Rittberg, *Managing Principal, Euclid Transactional*

Tomás Delano, *Chief Executive Officer, Activa*

9:25 Networking Break & One on One Meetings

9:35 Keynote Interview: Fireside Chat with Ben Dell

Mr. Dell is a Managing Partner of Kimmeridge, and oversees investment. He is closely involved in the screening of new geological opportunities and in the negotiation and execution of investment strategies. Prior to founding Kimmeridge, Mr. Dell was a Senior Equity Research Analyst for Oil and Gas Exploration and Production (E&P) at Sanford C. Bernstein, where he was ranked first three times in the Institutional Investor Research Survey for coverage of E&Ps. Mr. Dell was also ranked for Natural Gas and for Oil Services and Equipment coverage. Mr. Dell joined Sanford C. Bernstein in 2003. Prior to joining Bernstein, Mr. Dell was employed at British Petroleum (BP) in its M&A and finance group. Before moving into the finance field, Mr. Dell also held positions as an exploration geologist and geophysicist across several of BP's regional business units. Mr. Dell has an undergraduate degree in Earth Sciences from St. Peter's College, Oxford.

Interviewee:

Ben Dell, *Founder & Managing Partner, Kimmeridge*

Interviewer:

Jason Kaplan, *Partner, Schulte Roth & Zabel*

9:55 Networking Break & One on One Meetings

AGENDA

10:05 Panel Discussion: Impact of Tax Reform on Private Equity Strategies

A Joe Biden administration has the potential to result in a serious blow for private equity managers, reducing their take-home profits from selling companies. The Democratic presidential candidate's tax proposal would upend the rules the buyout industry has benefited from for decades and sharply increase the taxation of managers' earnings. Industry tax experts will discuss the implications of the Biden tax plan and best practices for navigating headwinds resulting from the new legislation. Additionally, how are private equity firms continuing to adjust from the fallout of 2017's tax reform?

Moderator:

George Teixeira, *Partner, Anchin*

Panelists:

Linda Hui, *Managing Director, Transactional Tax Counsel, Ares Management*

Amy Coleman Redenbaugh, *Managing Director & Chief Financial Officer, Thoma Bravo*

Daniel Drury, *Managing Director, Makena Capital Partners*

10:35 Networking Break & One on One Meetings

10:45 Breakout Sessions

Table 1: How the Best Private Equity Firms Manage Cybersecurity

Hosted by: **Garrett Charon**, *Partner, Ropes & Gray*

Andrea Hwang, *Partner, Ropes & Gray*

Table 2: Leveraging Data in Your Manager Selection

Hosted by: **James Smallwood**, *Head of Content–Insight, eFront*

Alan Erickson, *Vice President–Business Development, eFront*

Table 3: Real Estate- How to Unlock Value & Liquidity in Your Portfolio

Hosted by: **Glen Kunofsky**, *Founder & President, STNL Advisors*

Table 4: Key Privacy Issues Facing Private Equity Investors

Hosted by: **Aaron Charfoos**, *Partner, Paul Hastings*

11:15 Networking Break & One on One Meetings

11:25 Panel Discussion: Portfolio Optimization & Value Creation—Tools & Strategies Leading Funds Use to Support Growth & Reduce Costs

How are private equity firms navigating their portfolio companies through the headwinds caused by COVID-19? What strategies are GPs utilizing to preserve liquidity, reduce costs, create value, and drive EBITDA? How do partners and leading consultants identify opportunities to boost long term innovation and productivity in portfolio companies?

Moderator:

Speaker, *Senior Executive, TriNet*

Panelists:

David Kieselstein, *Chairman of the Executive Board, MidOcean Partners*

Colm Lanigan, *Managing Director, Senior Investor, BlackRock Long Term Private Capital*

David Muhlenkamp, *Managing Director, Head of Portfolio Operations, Lindsay Goldberg*

Alex Olano, *Founder & Operating Partner, Trajectory*

Adam Echter, *Partner, Simon-Kucher & Partners*

11:55 Networking Break & One on One Meetings

12:05 Keynote Interview: Fireside Chat with David Leuschen

Mr. Leuschen is a Founder and Senior Managing Director of Riverstone. He is based in New York. Prior to founding Riverstone, Mr. Leuschen was a Partner and Managing Director at Goldman Sachs and founder and head of the Goldman Sachs Global Energy and Power Group. He also served as Chairman of the Goldman Sachs Energy Investment Committee, where he was responsible for screening potential capital commitments by Goldman Sachs in the energy and power industry. He served as a Director of Cambridge Energy Research Associates, Cross Timbers Oil Company (predecessor to XTO Energy) and J. Aron Resources. Mr. Leuschen received his A.B. from Dartmouth and his M.B.A. from Dartmouth's Amos Tuck School of Business.

Interviewee:

David Leuschen, *Founder & Senior Managing Director, Riverstone*

Interviewer:

Jason Bennett, *Partner, Baker Botts*

AGENDA

12:25 Networking Break & One on One Meetings

12:35 Panel Discussion: LP Perspective on Global Private Equity Markets

Over the past decade, private equity saw increased popularity and importance amongst institutional investors. However, the market conditions caused by the COVID-19 pandemic raises new concerns for LPs regarding risk and liquidity. Are LPs willing to increase their allocations to these long term illiquid strategies? How have these recent market conditions affected their allocation preferences, fund structure considerations, or geography preferences?

Moderator:

Michael Reist, *Director of GP Relationships, Avec Capital*

Panelists:

Angela Miller-May, *Chief Investment Officer, Chicago Teachers' Pension Fund*

Scott Stone, *Chief Investment Officer, Pentegra Retirement Services*

Roger Vincent, *Senior Investment Officer, Cornell University Endowment Office*

Kevin Edwards, *Senior Investment Director, Hartford HealthCare*

Judy Chambers, *Managing Principal, Meketa Investment Group*

1:05 Networking Break & One on One Meetings

AGENDA

Thursday, May 6th

7:30 Registration & Networking

8:00 Markets Group Welcoming Address

Paloma Lima-Mayland, *Head of Private Equity, Markets Group*

8:05 Panel Discussion: Private Credit—Challenges, Risks, and Opportunities

The disruption caused by COVID-19 has significant implications for private credit lenders, who are preparing for potential bankruptcy, workout scenarios, or term amendment discussions. Historically low interest rates and concerns over later term liquidity are prompting many portfolio companies that are financially strong to tap their revolving credit lines. Despite the headwinds, many managers are continuing to cautiously make new deals in favorable sectors such as business services, and IT as well as look at purchasing attractive loans on the secondary market. Leading managers discuss what changes they are seeing in the private credit markets and their outlooks on the future of the asset class. Additionally, can any parallels be drawn from the 2008 financial crisis?

Panelists:

Thomas Stein, *Managing Director, Co-Chairman of the Private Debt Investment Committee, Partners Group*

Mark Basile, *Managing Director, Credit, Veritas Capital*

Eric Newman, *Treasury Manager, City of Stamford*

Marcelo Martins, *Founding Partner, Jive Investments*

8:35 Networking Break & One on One Meetings

8:45 Keynote Interview: Fireside Chat with Raymond Svider

Mr. Svider is a Partner, Chairman of BC Partners, Chairman of the Executive Committee, and covers the North American business services, TMT, consumer and retail sectors. Raymond joined BC Partners in Paris in 1992 before moving to the London office in 2000 to lead its investments in the technology and telecoms industries. Raymond then relocated to New York in 2008. Previously, Raymond worked in investment banking at Wasserstein Perella in New York and Paris and at the Boston Consulting Group in Chicago. Raymond has an MBA from the University of Chicago, an MS in engineering from Ecole Polytechnique and an MS in Electrical Engineering from Ecole Nationale Supérieure des Télécommunications.

Interviewee:

Raymond Svider, *Partner, Chairman of BC Partners, Chairman of the Executive Committee, BC Partners*

9:05 Networking Break & One on One Meetings

9:10 Panel Discussion: Secondaries, Co-investments, & Fund of Funds

Private equity investors are increasingly turning to the secondary market to find value opportunities as LPs work to boost liquidity, with portfolios containing exposure to sectors such as hospitality, consumer-related, energy and transportation needing to be sold at heavy discounts. These low asset prices also present valuable opportunities for LPs to co-invest alongside managers at more favorable stages of the investment cycle. How can investors take advantage of secondaries, co-investments, and funds of funds to boost returns and what advantages do they provide over individual manager selection in the aftermath of COVID-19?

Moderator:

Mark Emrich, *Managing Director, Murray Devine Valuation Advisors*

Panelists:

Sunny Chu, *Partner, Head of Americas, Hermes GPE*

Jason Cawley, *Senior Portfolio Manager—Private Equity, British Columbia Investment Management Corporation*

Mark Hoeing, *Managing Director, Head of Private Equity, Commonfund Capital*

Kenneth Binick, *Managing Director, Co-Head of Co-Investments, Portfolio Advisors*

9:40 Networking Break & One on One Meetings

AGENDA

9:50 Keynote Interview: Fireside Chat with Greg Brenneman

Mr. Brenneman is the full time Executive Chairman of CCMP Capital and plays an active leadership role in executing the Firm's overall strategy while remaining actively engaged in completing transactions, developing strategies, and coaching the senior management of CCMP's portfolio companies. Prior to joining CCMP in October 2008, he served as Chairman, CEO and/or President of Continental Airlines, Burger King and PWC Consulting. In 1994, Mr. Brenneman founded Turnworks, Inc., his personal investment company. Mr. Brenneman is an Emmy Award winner and the Author of Right Away & All At Once, Five Steps to Transform your Business and Enrich Your Life. He holds a Masters of Business Administration degree with distinction from Harvard Business School, Bachelors Administration of Business in Accounting/Finance, summa cum laude from Washburn University of Topeka, Kansas, inducted into the Kansas Business Hall of Fame and was awarded an honorary Doctor of Commerce degree from Washburn University.

Interviewee:

Greg Brenneman, *Executive Chairman, CCMP Capital*

Interviewer:

David Blittner, *Partner, Ropes & Gray*

10:10 Networking Break & One on One Meetings

10:20 Keynote Interview: Fireside Chat with Dick Cashin

Mr. Cashin has over 40 years of private equity investing experience. He has been closely involved in all of OEP's investments during its 14 years within JPMorgan and for the past 5 years as an independent firm. Prior to founding OEP, Mr. Cashin was with Citigroup Venture Capital from 1980-2000, serving as President from 1994-2000. In 1976 and 1980, Dick was a member of the U.S. Olympic Rowing Teams and was a world champion in 1974. He attended Harvard University and graduated in 1975 with a degree in East Asian Studies. Following a one-year fellowship at Trinity College, Cambridge in 1976, he worked at Jardine Matheson in Hong Kong and completed his MBA at Harvard Business School in 1980.

Interviewee:

Dick Cashin, *President, One Equity Partners*

Interviewer:

Brien Wassner, *Partner, Sidley Austin*

10:40 Networking Break & One on One Meetings

10:50 Panel Discussion: Private Equity Leaseback Strategies

Sale-leasebacks have become a sought after mechanism for private equity firms to finance and enhance those businesses, while also creating a positive arbitrage opportunity for private equity investors. By carving out real estate from a business concurrent with or post-acquisition, buyers can unlock a substantially higher value for the real estate. Panelists discuss the benefits and considerations when undergoing leaseback strategies.

Moderator:

Greg Spitzer, *Partner, Paul Hastings*

Panelists:

Barclay Jones, *Executive Vice President, iStar*

Gordon Whiting, *Head of Net Lease Real Estate, Angelo Gordon*

Michael Gay, *Executive Vice President & Senior Managing Director, Stonebriar Commercial Finance*

Jason Slear, *Executive Vice President of Real Estate Acquisitions & Dispositions, AR Global Investments*

Andrew Sandquist, *Vice Chairman, Newmark Group*

11:30 Networking Break & One on One Meetings

11:40 Keynote Interview: Fireside Chat with Orlando Bravo

Mr. Bravo is a Founder and Managing Partner of Thoma Bravo. He led Thoma Bravo's early entry into software buyouts and built the firm into one of the top private equity firms in the world. Today, Orlando directs the firm's strategy and investment decisions in accordance with its principles of partnership, innovation and performance. Orlando has overseen over 300 software acquisitions conducted by the firm, representing more than \$85 billion in transaction value. Forbes named him "Wall Street's best dealmaker" in 2019, and he was part of Thomson Reuters "Eight Buyout Pros to Watch" in 2009. He is the Founder and Chairman of the Bravo Family Foundation, the mission of which is to provide access and opportunities to young adults in Puerto Rico. He graduated Phi Beta Kappa with a bachelor's degree in economics and political science from Brown University in 1992 and earned a JD from Stanford Law School and an MBA from the Stanford Graduate School of Business in 1998.

Interviewee:

Orlando Bravo, *Founder & Managing Partner, Thoma Bravo*

Interviewer:

Jeremy Swan, *Managing Principal - Financial Sponsors & Financial Services Industry, CohnReznick*

11:30 Networking Break & One on One Meetings